

Dispute Resolution



Who We Are

Felsberg Advogados is a full-service law firm founded in 1970 and defined by its ability to combine experience, tradition and excellence with efficient, fast and focused service, offering innovative solutions in a constantly changing world.

The combination of individual, joint and complementary values, with a tradition established over five decades of service, means that we have a broad and all-encompassing vision that meets the current and future legal requirements of all our clients, from the biggest corporate groups to the freshest of startups.

This is what makes us unique, different and prepared.

Our History

Founded by Thomas Felsberg, the firm has always had an innovative spirit at the core of everything it does.

Long before we were recognized as pioneers in judicial restructuring, we were one of the first firms to advise on aviation financing and contribute to the development of project finance and venture capital in Brazil.

We are always attuned to the market and new areas of law.

The firm has formed multidisciplinary internal centers of studies focused on predicting future demands of our clients.

More than service providers, we are partners.

Spirit of **innovation**
at the core of
everything we do





Our Principles

Social Responsibility

We are committed to contributing to a better world through social actions and the creation of values. We believe that community empowerment is essential for humanitarian growth, from the conception of social responsibility to the design of comprehensive support of projects with a vision of the future, following the needs of the regions in which we operate.

We are committed to ethics in the provision of our services and we dedicate our efforts to topics that are linked to the challenges of society, supporting social, cultural and educational projects. We strongly encourage our team to be involved in social responsibility programs.

Diversity

Diversity is a part of the Brazilian people. Difference makes us unique, and every culture and outlook on life must be included in society.

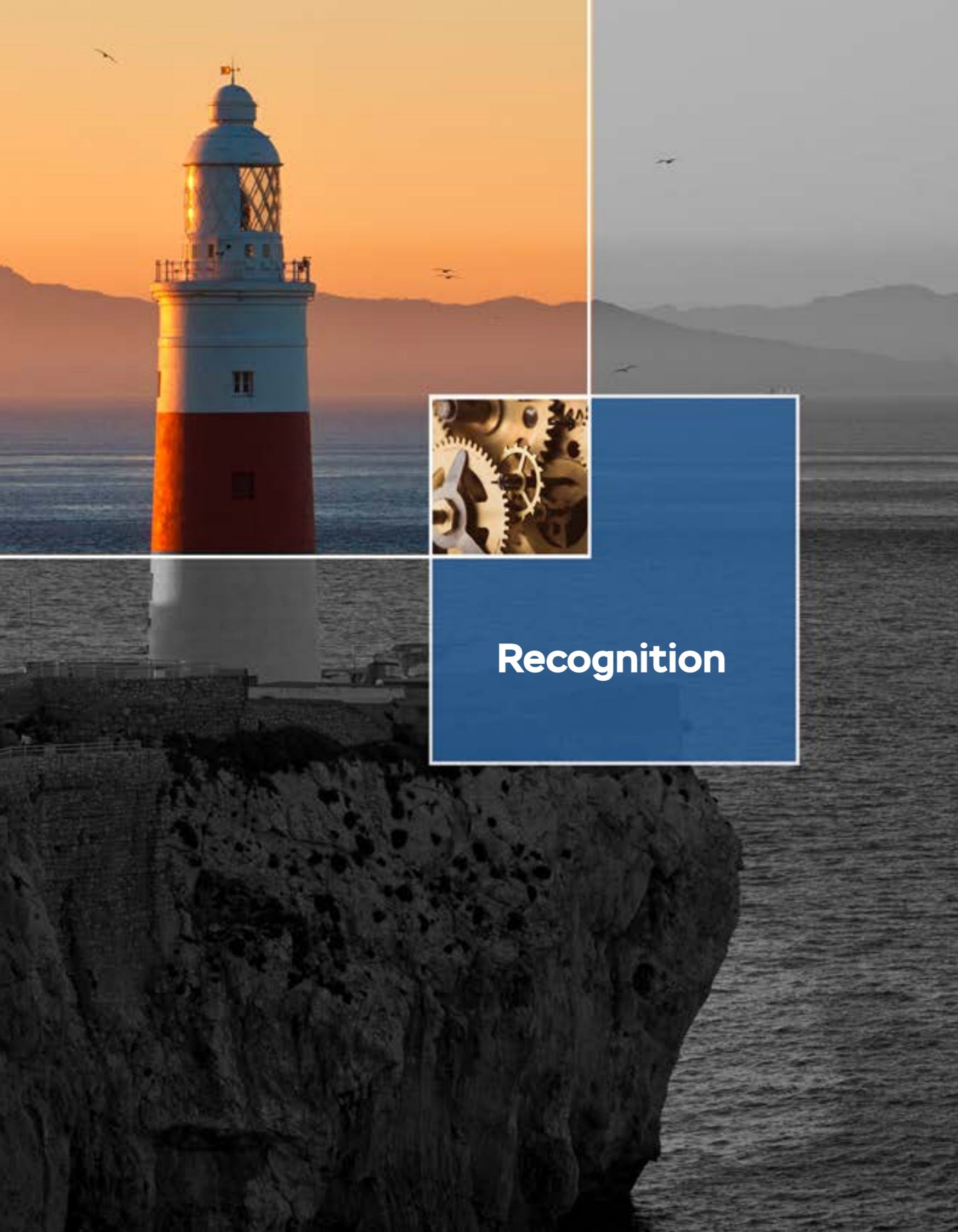
In 2019, **Felsberg Advogados** created the Diversity Committee, **DiversiFeA**, seeking equality for all. There are currently three affinity groups: **EquiFeA** with a focus on gender equality; **FeA Racional** that discusses racial equity; and **Pride to Be FeA** which fights for the rights of the LGBTQIAP+ community.

The Committee aims to promote initiatives and regular events to raise awareness and encourage reflection on relevant and necessary topics for a more respectful society.

Practice Areas



- Advertising, Marketing and Media
- Agribusiness
- Antitrust
- Aviation
- Capital Markets
- Commercial Contracts
- Compliance
- Corporate and M&A
- Data Protection and Technology
- Dispute Resolution
- Energy
- Entertainment
- Environment and Sustainability
- Fashion
- Financing, Banking, Fintechs and Means of Payment
- Governmental Relations
- Immigration
- Infrastructure
- Innovation, Startups and Venture Capital
- Intellectual Property
- Labor and Employment
- Life Sciences
- Maritime
- Oil and Gas
- Public and Regulatory
- Real Estate
- Sports Law
- Tax and Wealth Management
- Telecommunications
- Transformation, Restructuring and Insolvency
- Waste and Sanitation
- White-Collar Crime and Corporate Investigations



Recognition





Dispute Resolution



Our firm has a high profile of participation in a huge variety of domestic and cross-border litigation, arbitration and mediation matters dealing with shipping, aviation, insolvency, corporate law and M&A, torts, contracts, financing, energy, construction, environmental law and consumer law.

Litigation

We represent clients at all judicial levels, stretching across a wide net of correspondent lawyers throughout Brazil, which also includes our own offices in Rio de Janeiro and Brasília.

Arbitration and Mediation

We provide legal advice specializing in arbitration proceedings and effective dispute resolution and representation of the parties involved, as well as in the preparation of legal instruments in all stages, such as the preparation of arbitration agreements, arbitration clauses, regulations, legal opinions, contractual instruments and other legal and procedural formalities that must be observed for the perfect and full enforceability of arbitration awards, whether domestic or foreign.

Partners





Thomas Benes Felsberg

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Practice Areas: Transformation, Restructuring and Insolvency / Dispute Resolution / Governmental Relations / Aviation / Privatization

Thomas Felsberg is the Founding Partner of Felsberg Advogados and a global reference in the area of insolvency and debt restructuring. Recognized by publications such as Latin Lawyer, Chambers and Partners, The Legal 500, and Leaders League as one of Brazil's leading insolvency lawyers, Thomas was a member of the committees responsible for the drafting of the current Business Restructuring and Insolvency Law in Brazil.

He is the first Latin American lawyer to receive the Global Restructuring Review's Lifetime Achievement Award, for his work in restructuring and insolvency with respect to Brazilian and foreign companies, in June 2019. He was also presented by Chambers and Partners with their inaugural Lifetime Achievement Award, Brazil, on 31 March 2022.



Fabiana Solano

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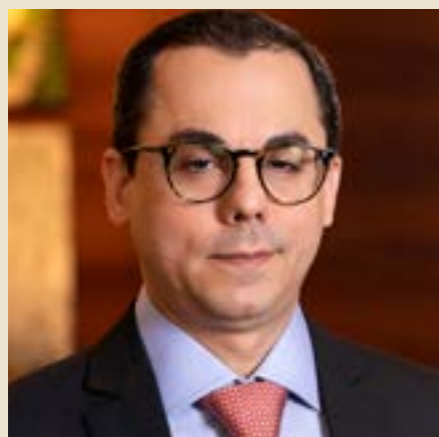
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Practice Areas: Transformation, Restructuring and Insolvency / Dispute Resolution / Agribusiness

Fabiana has been a partner in the firm since 2011. With an LL.B. from PUC-SP and an LL.M. from Stanford, she works actively in the representation of debtors, creditors and investors in private debt restructuring proceedings and in judicial and extrajudicial reorganization and bankruptcy proceedings. Over her 20-year career, she has represented clients in many different sectors, especially the areas of infrastructure, retail, paper and pulp, and agribusiness. Fabiana has participated in some of the country's most important insolvency cases since the entry into effect of Law 11,101/05, among them winners or finalists of Latin Lawyer's Deal of the Year award.

Prior to joining the Restructuring and Insolvency team, Fabiana coordinated the firm's Dispute Resolution Department. She represented clients in corporate disputes and domestic and international arbitration proceedings. Fabiana is recognized by Chambers (Band Three, Bankruptcy/Restructuring), IFLR 1000, Latin Lawyer, The Legal 500, and Leaders League. She has contributed on relevant topics to numerous publications.

Fabiana is a member of the Board of Directors of the Turnaround Management Association – TMA *Brasil*. She is also a member of the Board and coordinates the Latin American and Caribbean Bankruptcy and Insolvency practice group within Meritas, the global alliance of 186 full-service law firms from 94 countries, of which Felsberg is a member, that is ranked Band One by international legal directory Chambers and Partners in the category Leading Law Firm Networks: The Elite.



Marcus Alexandre Matteucci Gomes

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Practice Areas: Dispute Resolution / Maritime / Consumer Relations

Marcus is head of the Dispute Resolution Department, with extensive experience of complex national and cross-border litigation and arbitration in a number of areas of civil and commercial law, including shipping and aviation. He has acted as co-counsel and expert witness in cross-border matters in New York, London, Houston, The Bahamas and Canada.

Marcus taught law for seven years, has been part of the Roman Law Research Group of the Law School of the University of São Paulo (1995-2002) and of the Teaching Assistance Program of the same University (2000-2002), and was a visiting researcher at the “Istituto di Diritto Romano” of the School of Law of the University of Rome I – “La Sapienza” (2003). Marcus is recognized by The Legal 500, Chambers and Partners, Who’s Who Legal and Benchmark Litigation.



Eduardo Miranda Perillier

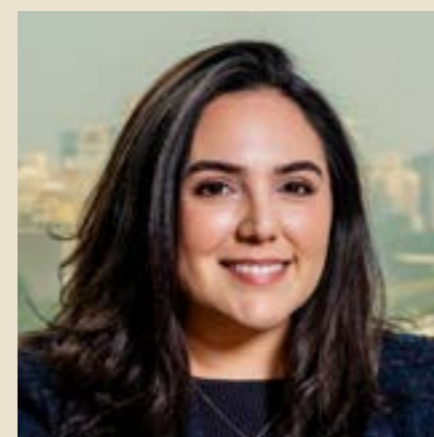
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Practice Areas: Dispute Resolution

Eduardo has more than 17 years of experience in complex litigation, with a demonstrated history of working on judicial reorganizations of companies in different sectors. He was nominated the lawyer of the bankruptcy of a financial institution by the 2nd

Business Court of Rio de Janeiro, in which position he recovered about BRL 90 million in assets through revocation actions. He was the lead lawyer in a case related to the payment of the withdrawal amount (of over BRL 450 million) to a minority shareholder due to the incorporation by the parent company in condemnation, setting an important precedent in the Superior Court of Justice. Recently, he was responsible for obtaining a court order authorizing the largest sterilization company in Brazil to sterilize personal protective equipment (PPE), including N95 masks, for reuse by medical professionals during the COVID-19 pandemic. Recognized as a Litigation Star by Benchmark Litigation.



Victoria Vaccari Villela Boacnin

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Practice Area: Transformation, Restructuring and Insolvency / Dispute Resolution / Capital Markets

Victoria Villela Boacnin has extensive experience in Insolvency and Restructuring of companies (private debt restructuring, mediation, and insolvency processes), transactions and agreements involving companies with a high level of debt.

Recognized by The Legal 500 as Rising Star of the Year in 2024, Victoria has outstanding experience in capital markets debt restructuring, having actively participated in several of the most relevant cases in the country.

Victoria advises Brazilian and foreign clients, having represented creditors, investors and debtors in private and judicial restructurings, with experience in litigation and advisory work.

Victoria also has experience in complex legal matters, having represented clients before state and federal courts and in arbitration and mediation forums.

Since 2020, she has been a member of the Working Group on Good Practices in Judicial Recovery and Bankruptcy of the National Council of Justice (CNJ), which in 2022 became the National Forum for Business Recovery and Bankruptcy – FONAREF.

Experience



- Representing a Brazilian highway concessionaire in an arbitration relating to breach of contractual obligations.
- Representing an international media group in an arbitration relating to a dispute on part payment for an acquisition.
- Representing the defendant in a highly publicized claim involving an air crash.



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